EXHIBIT C

CLEARY GOTTLIEB STEEN & HAMILTON LLP

2112 Pennsylvania Avenue, NW Washington, DC 20037-3229 T: +1 202 974 1500 F: +1 202 974 1999

clearygottlieb.com

AMERICAS NEW YORK SAN FRANCISCO SÃO PAULO SILICON VALLEY WASHINGTON, D.C.

BEIIING HONG KONG SEOUL

EUROPE & MIDDLE EAST

FRANKFURT LONDON MILAN PARIS

RESIDENT PARTHERS
KENNETH L. BACHMAN, JR.
DANIEL B. SILVER
RICHARD DEC. HINDS
SARA D. SCHOTLAND
WILLIAM B. MCGURN III JOHN S. MAGNEY JOHN S. MAGNEY
MARK LEDDY
JOHN C. MURPHY, JR.
DAVID M. BECKER
GEORGES C. CARY
JANET L. WELLER
LINDA J. SOLDO
MICHAEL H. KRIMMINGER
MATTHEW D. SLATER ABU DHABI BRUSSELS DAVID I. GELFAND GIOVANNI P. PREZIOSO COLOGNE SENIOR COUNSEL

STEVEN J. KAISER THOMAS A. BEDNAR KATHLEEN WARD BRADISH CUNZHEN HUANG CUNZHEN HUANG**
CARL LAWRENCE MALM
CHARLES STERLING
JOHN P. MCGILL, JR.
PATRICK FULLER
SAIF I. SHAH MOHAMMED
CHRISTIAN J. MAHONEY
RESIDENT COUNSEL

MITCHELL S. DUPLER MICHAEL A. MAZZUCHI D. BRUCE HOFFMAN ROBIN M. BERGEN DEREK M. BUSH

LEAH BRANNON MATTHEW C. SOLOMON

MAI THEW C. SOLOMON ELAINE EWING NOWELL D. BAMBERGER DANIEL P. CULLEY KENNETH S. REINKER MACEY LEVINGTON CHASE D. KANIECKI RESIDENT PARTNERS

MATTHEW I. BACHRACK LARRY C. DEMBOWSKI SENIOR ATTORNEYS EMILY M. ARNOLD EMILY M. ARNOLD
HANI BASHOUR
LINDEN BERNHARDT
JORGE A. BONILLA LOPEZ
JACKIE M. BRUNE
MADISON C. BUSH
SAMUEL H. CHANG
SARAH CHOI
EVERETT K. CORAOR SARAH CHOI
EVERETT K. CORAOR
LISA M. DANZIG
WILLIAM S. DAWLEY
GRAYW DECKER
ALAN B. FREEDMAN
MICHAEL GOLDENBERG
JULIA GORMANES
ERICH HAZOURY
JESSICA HOLLIS
STEPHEN J. HOUCK
JOHN F. KOZAK
TOBIAS A. KRAFT
RISHI KUMAR
BLAR WEST KUYKENDALL
ELISE G. LANE
GABRIEL J. LAZARUS
MEGHAN A. LEIBOLD
CLOTILDE LE ROY
MEGAN LINDGREN
MOLLY M. MEGAN LINDOREN
MOLLY MA
SHANNON MANLEY
ERIN MASON
JACK MASSEY
JENNA R. MAZZELLA
BETHLEHEM MEBRATU
KELSEY NUSSENFELD
AMBER V. PHILLIPS
RATHNA RAMAMURTHI
CALEB J. ROBERTSON
BEN ROSENBLUM
SABA SADRI

SABA SADRI MICHAEL G. SANDERS

GRIGG SCHNEIDER MICHAEL SCHULMAN WILLIAM SEGAL DAVID SEIDMAN LAUREN E. SEMRAD GARRETT D. SHINN CAMERON SILVERBERG

- * Admitted only to a bar other than that of the District of Columbia. Working under the supervision of principals of
- ** Special Legal Consultant, qualified in the People's Republic of China.

D: +1 (202) 974-1554 skaiser@cgsh.com

February 23, 2023

ROME

Joseph R. Saveri, Jr., Esq. Joseph Saveri Law Firm, LLP 601 California Street, Suite 1000 San Francisco, CA 94108

Re: Jessica Jones, et al., v. Varsity Brands, LLC, et al.

Mr. Saveri:

This letter is in response to yours of February 18.

Thank you for acknowledging that neither Plaintiff participated in the "camp market" as Plaintiffs have alleged it. They have no damages in that "market," were not otherwise harmed in that "market," and are not likely to be harmed in that "market." They therefore lack standing to bring claims in that market or represent others in seeking to do so. That is black letter law.

The cases you cite are not on point. In each, the plaintiff actually suffered injury in the market in which they were attempting to bring a claim, unlike here, where neither Plaintiff suffered an injury in camps. For example, in Blue Cross of Virginia v. McCready, 457 U.S. 465 (1982), the issue was whether a party who had been denied reimbursement as a result of an anticompetitive health insurance scheme to exclude psychologists from the psychotherapy market, which was effectuated via an agreement not to reimburse for psychotherapy treatment received from psychologists, had standing. As a result of the scheme, the plaintiff did not receive reimbursement for her use of a psychologist to obtain psychotherapy treatment (and thereby participated in the psychotherapy market) and thus suffered harm. The Supreme Court held that the plaintiff had standing under the antitrust laws. The Court's decision relates to when Joseph R. Saveri, Esq. February 23, 2023 Page 2

an *injured* party has standing; it does not give license to parties that did not suffer injury in the market (here camps) to sustain a claim for harm in that market.

Of similar accord are the other cases you cite in your letter. See, e.g., Southaven Land Co., Inc. v. Malone & Hyde, Inc., 715 F.2d 1079, 1086-87 (6th Cir. 1983) (denying standing because "Southaven is not a consumer, customer, competitor or participant in the relevant market or otherwise inextricably intertwined with any such entity" in the sense of being used "as a fulcrum, conduit or market force to injure competitors or participants in the relevant product and geographical markets")

You do not cite a case—presumably because no such case exists—where a party was permitted to assert antitrust claims in a market in which it made *no* purchases, as is the case here.

Your invocation of "tying" is also plainly misplaced. In a tying case, the potential actionable injury is the overcharge in the tied (*i.e.*, camps) market. *Pogue v. International Indus.*, *Inc.*, 524 F.2d 342, 345-46 (6th Cir. 1975). Here neither Plaintiff alleges payment of such an overcharge.

In terms of timing, Defendants of course reserve all of their defenses until trial and, in any event, standing is not waivable. Your assertion of strategic conduct here is unfortunate. Ms. Velotta—the only Plaintiff to allege the indirect purchase of registration fees for Varsity cheer camps—did not exit this case until April 6, 2022. Plaintiffs' motion for class certification was the first court filing after that date that sought to pursue a claim for damages related to camps. In the meantime, Varsity noted the lack of standing in their interrogatory responses of October 10, 2022 and reminded Plaintiffs of the lack of standing in their letter to you of February 2, 2023.

Your assertion that another Plaintiff with standing could be located at this late date is not well taken. The time to amend pleadings to add new parties has long passed, you were aware of the need for a plaintiff that actually had standing in April 2022, and discovery has been closed for nearly a year. And, in any event, the theoretical possibility of some other party having standing does not forgive you or your clients for filing a motion that has no basis in law or fact.

This is not a close call or an arguable issue. We suggest you reconsider your position and drop the camp claims forthwith, including by filing a modified motion for class certification to that effect.

As to your threat to seek sanctions against Defendants and their counsel should we proceed, we simply note that itself would be a sanctionable act and reserve all rights in that regard.

Joseph R. Saveri, Esq. February 23, 2023 Page 3

Very truly yours,

Steven J. Kaiser